

## Carbon balance sheet

Our Carbon Balance Sheet provides us with our full Scope 1, 2 and 3 emissions, from our 2023 inventory. This enables us to identify the material emissions sources throughout our value chain and areas where we can make the most significant impact on global emission reductions. Our Scope 1 and 2 emissions represent 3.6% of our total Group emissions, with our Scope 3 emissions representing the remaining 96.4%. This approach provides us with a consistent way to report and measure our progress year-on-year.

Table 7: The Group's Carbon Balance Sheet.

GHG Inventory				
	2023	2022	2021	% Change from 2021 (baseline) to 2023
<b>Scope 1</b>	<b>1,155</b>	<b>1,336</b>	<b>1,193</b>	<b>-3%</b>
Natural Gas	955	1,058	918	+4%
Transportation (excluding grey fleet)	165	224	257	-36%
Other Fuels	35	39	18	+94%
Refrigerants	-	15	-	-
<b>Scope 2 (Location-based)</b>	<b>2,556</b>	<b>2,903</b>	<b>2,533</b>	<b>+1%</b>
<b>Scope 2 (Market-based)</b>	<b>1,064</b>	<b>1,304</b>	<b>971</b>	<b>+10%</b>
<b>Scope 3</b>	<b>100,531</b>	<b>176,299</b>	<b>155,636</b>	<b>-35%</b>
1. Purchased Goods & Services	56,095	112,701	100,257	-44%
2. Capital Goods	1,440	2,605	4,030	-64%
3. Fuel-related Emissions	795	963	1,120	-29%
4. Upstream Transportation and Distribution	15,592	29,115	30,726	-49%
5. Waste Generated in Operations	134	229	84	+60%
6. Business Travel	3,615	4,086	1,442	+151%
7. Employee Commuting	2,748	3,784	2,141	+28%
8. Upstream Leased Assets	n/a	n/a	n/a	-
9. Downstream Transportation and Distribution	1,805	-	0	-
10. Processing of Sold Products	n/a	n/a	n/a	-
11. Use of Sold Products	18,298	22,796	15,818	+16%
12. End-of-life Treatment of Sold Products	7	20	9	-22%
13. Downstream Leased Assets	2	0	8	-75%
14. Franchises	n/a	n/a	n/a	-
15. Investments	n/a	n/a	n/a	-
<b>Total All Scopes (Location-based)</b>	<b>104,242</b>	<b>180,538<sup>1</sup></b>	<b>159,362<sup>1</sup></b>	<b>-35%</b>
<b>Total All Scopes (Market-based)</b>	<b>102,750</b>	<b>178,939<sup>1</sup></b>	<b>157,800<sup>1</sup></b>	<b>-35%</b>

<sup>1</sup> Our 2022 and 2021 emissions totals have been restated. Previously, total location-based emissions equalled 177,388 and 158,530 tCO<sub>2</sub>e, respectively. Previous market-based emissions totalled 175,790 and 156,977 tCO<sub>2</sub>e, respectively. Restatements have been driven by improved data quality in Scopes 1 and 2 and business travel.